



Joint Planning At the Operational Level Lt Col Heather McDaniel Army Logistics University

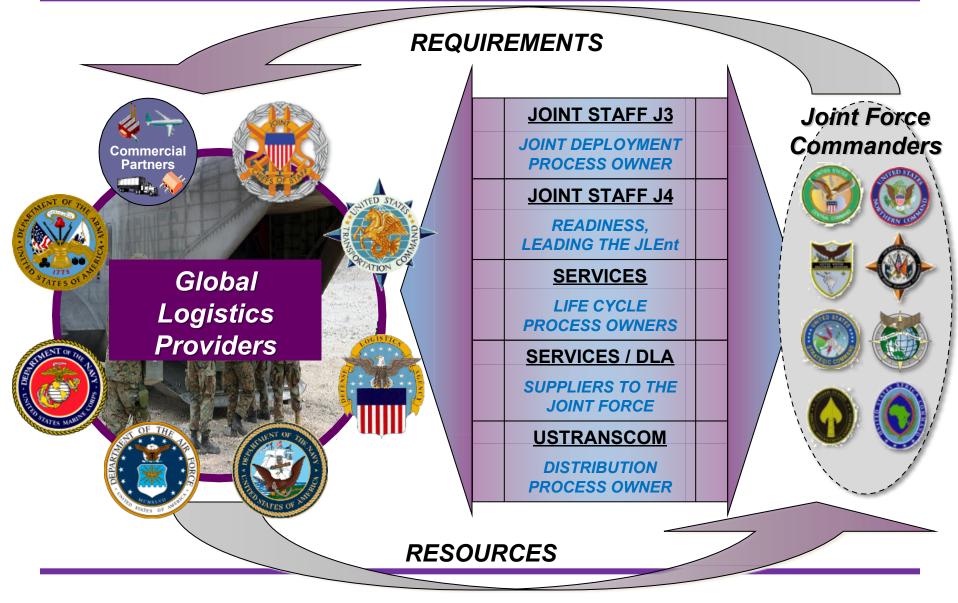




Strategic Level Campaign Quality	Operational Level Coordinate, Integrate, and Synchronize	Tactical Level Effectiveness
 Industrial base capacity enables sustained operations End-to-end processes drive efficiencies across Services, agencies, and industry Effectiveness dependent upon optimizing processes against required outcomes 	 Combatant commander integrates joint requirements with national systems Must optimize component, agency, and other partner nation capabilities to meet requirements Most significant impact for joint logistics and the joint force 	 Outcome is measured Operational readiness enables "freedom of action" Desired outcomes should drive optimization-from strategic to tactical

Strategic Roles & Relationships







JPP vs. Service Processes



Joint Planning Process (JPP)	Military Decision Making Process (MDMP)	Air and Space Estimate Process	Marine Corps Planning Process (MCPP)	Navy Planning Process (NPP)
Planning Initiation	Receipt of Mission	-	-	-
Mission Analysis	Mission Analysis	Mission Analysis	Problem Framing	Mission Analysis
Course of Action Development	Course of Action Development	Situation and COA Development	Course of Action Development	Course of Action Development
COA Analysis and Wargaming	COA Analysis (War Game)	COA Analysis and Refinement	COA Wargaming	COA Analysis (Wargaming)
COA Comparison	COA Comparison	COA Comparison	COA Comparison and	COA Comparison and
COA Approval	COA Approval	COA Selection	Decision	Decision
Plan or Order Development		Joint Air and Space Operations Plan Development	Orders Development	Plan and Orders Development
-		-	Transition	Transition
JP 5-0	FM 6-0	AFDD-2	MCWP 5-1	NWP 5-01



The Theater Logistics Overview (TLO)

- a segment of the iterative planning process
- addresses identification, understanding, and framing the theater's overarching mission at the campaign level.
- helps the JFC, operations, and logistics staff segments
- measures the overall effectiveness of employing forces, force sustainability, and logistics capability readiness to ensure that the operational approach remains feasible and acceptable.
- Helps to identify and address capability gaps, mitigations, and risk.
- --JP 4-0 Ch. IV

Joint Logistics Considerations, Steps I-III (Strategic Guidance/Concept Development/Plan Development)



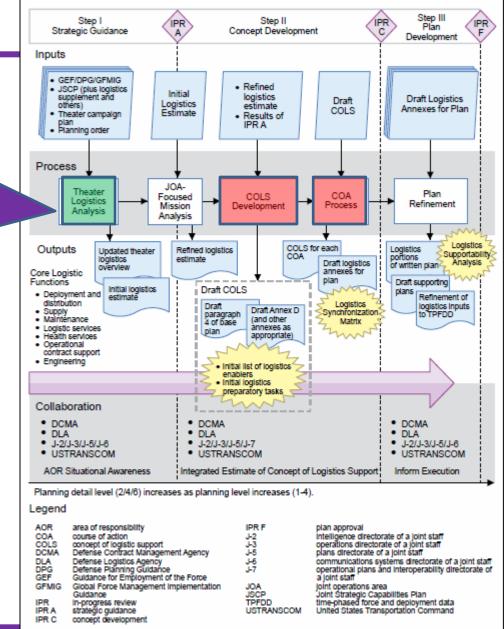


Figure IV-3. Joint Logistics Considerations, Steps I-III (Strategic Guidance/Concept Development/Plan Development)

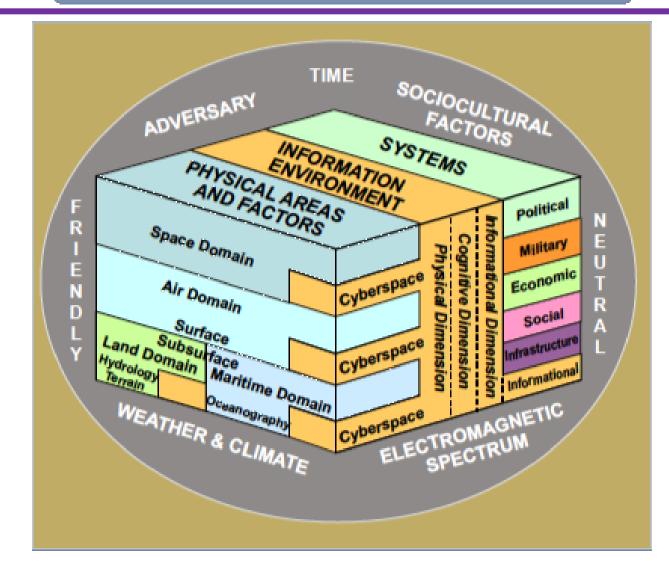




Let's take a quick break...

HOLISTIC VIEW OF THE OPERATIONAL ENVIRONMENT

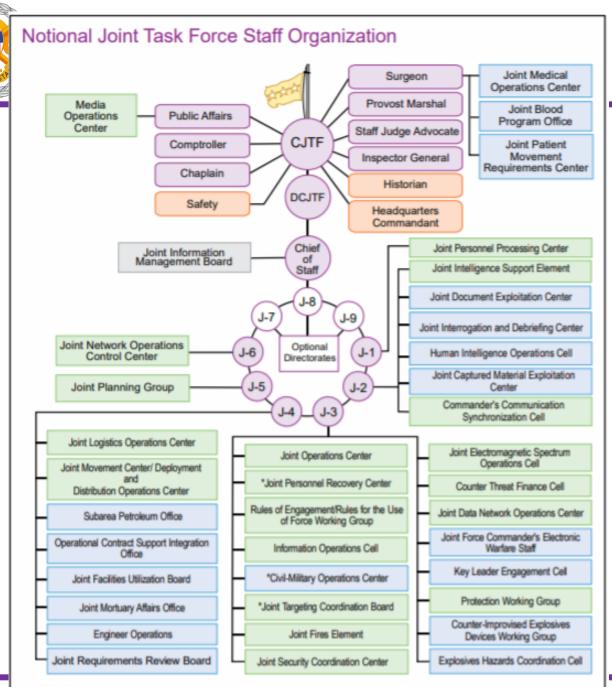








Core Functions	Functional Capabilities
Deployment and Distribution	 Move the force Sustain the force Operate the joint deployment and distribution enterprise
Supply	 Manage supplies and equipment Inventory management Manage global supplier networks
Maintenance	 Depot maintenance operations Field maintenance operations Equipment reset
Logistics Services	 Food service Water and ice service Contingency base services Hygiene services Mortuary affairs
Operational Contract Support	 Contract support integration Contracting support Contractor management
Engineering	 General engineering Combat engineering Geospatial engineering
Joint Health Services	Force health protectionHealth service support





* This functionality may be assigned to a subordinate commander.

recommended

CJTF determines staff relationships

as required

command

JP 3-33 Fig II-6



7-Minute Drill



Logistics Synchronization Meeting

Purpose, Frequency, Duration, Location Purpose: Synchronize logistics throughout the brigade and identify existing and future logistics requirements Frequency: Daily Duration: Less than 1 hour Location: Brigade and BSB	<u>Composition</u> Staff Proponent: BSB SPO Chairman: Chief of staff Attendees: Brigade XO, G–3 representative, S–4, S–1, FSC commanders, BSB XO, BSB SPO, S–2, PBO, and representatives for transportation, supply, services, ammunition, distribution, and other commodities
Products Input: • Combat Power • Direct support stock status • Logistics requirements • Current operations • Running estimates <u>Output:</u> • Logistics synchronization matrix • Sustainment graphics • Updated common operational picture • Updated running estimates • Fragmentary Order	Agenda Roll call (SPO) Enemy situation (S–2) Upcoming mission (S–3) Current log status (SPO) Sustainment next 24 to 72 hours Convoys SASMO Issues
rand	ESC - Forward support company

Legend	FSC = Forward support company
BSB = Brigade support battalion SASMO = Sustainment automation support management office	PB0= Property book officeSP0= Support operations officerX0= Executive officer





- Theater Logistics Analysis (TLA)
- Theater Logistics Overview (TLO)
- Logistics Estimate
- Concept of Logistics Support (COLS)
- Annex D Logistics

TPFDD

